

| Children & Young People | Non Covid-19 Pressures | COVID- 19 Specific PRESSURES | | | |
|----------------------------|---|--|---|---|-----------|
| DIVISION | Service Pressures not related to Covid-19 (£,000) | Expenditure directly attributable to Covid- 19 (£,000) | Shortfall /Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery (£,000) | Total |
| Individual Schools Budgets | 30 | 8 | 0 | 0 | 38 |
| Resources | 0 | 0 | 0 | 0 | 0 |
| Standards | 0 | 46 | 0 | 0 | 46 |
| Total CYP | 30 | 54 | 0 | 0 | 84 |

| Children & Young People | Non Covid-19 Pressures | COVID- 19 Specific PRESSURES | | | HEADLINE PRESSURE ANALYSIS | | | 20-21 Sensitivity | | | MTFP Risk 21-22 | | | |
|---|------------------------|---|--|---|---|--|---|--|--------------------------|---------------------------|-------------------------|----------------|--|-------|
| | | Service Pressures not related to Covid-19 (£,000) | Expenditure directly attributable to Covid- 19 (£,000) | Shortfall /Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery (£,000) | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors | Sensitivity: Worst £'000 | Sensitivity: Medium £'000 | Sensitivity: Best £'000 | Pressure £'000 | Risk High / Medium / Low | Notes |
| Individual Schools Budgets | | | | | Core assumptions on how the value been calculated | State value range / monthly, weekly, daily impact if applicable | | | | | | | | |
| Supply Compensation Scheme | 0 | 8 | 0 | 0 | The staff costs as a result of the delay in being able to implement the supply compensation scheme for schools. | This is for the summer term and the costs will be £8,000 per term. | 10% it is highly likely that this will commence in September 2020. | 16 | 0 | 0 | 0 | | | |
| ICT cost | 30 | 0 | 0 | 0 | Total costs for the year to ensure all the essential upgrades are completed. | | | 30 | 0 | 0 | 0 | | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | | |
| Total ISB | 30 | 8 | 0 | 0 | | | | 46 | 0 | 0 | 0 | 0 | | |
| Resources | | | | | | | | | | | | | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | | |
| Total Resources | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | 0 | | |
| Standards | | | | | | | | | | | | | | |
| Loss of income for breakfast club for the summer term | 0 | 46 | 0 | 0 | This is the loss of income to the authority relating to the summer term when the breakfast clubs were unable to open. | £4,000 per week | 50% - waiting for guidance from WG | 156 | 104 | 46 | 52 | Low | The risk for 21-22 is that no breakfast clubs operate during the 20-21 academic year | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | | |
| Total Standards | 0 | 46 | 0 | 0 | | | | 156 | 104 | 46 | 52 | | | |
| Total Children & Young People | 30 | 54 | 0 | 0 | | | | 202 | 104 | 46 | 52 | | | |

*Core assumptions examples (time period ,number ,budget ,frequency, etc)

~Variable factors in Core assumptions (time period - sensitivity, numbers, policy, frequency, etc)

| Social Care, Health & Safeguarding | Non Covid-19 Pressures | COVID- 19 Specific PRESSURES | | | |
|------------------------------------|---|--|---|---|-------|
| DIVISION | Service Pressures not related to Covid-19 (£,000) | Expenditure directly attributable to Covid- 19 (£,000) | Shortfall /Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery | Total |
| Adult Services | 0 | 0 | 0 | 0 | 0 |
| Children Services | 1,575 | 0 | 0 | 0 | 1,575 |
| Community Care | 0 | 0 | 273 | 0 | 273 |
| Commissioning | 0 | 0 | 0 | 0 | 0 |
| Partnerships | 0 | 0 | 0 | 0 | 0 |
| Public Protection | 0 | 0 | 224 | 0 | 224 |
| Resources & Performance | 0 | 0 | 0 | 0 | 0 |
| | 1,575 | 0 | 497 | 0 | 2,072 |

| Social Care, Health & Safeguarding | Non Covid-19 Pressures | COVID- 19 Specific PRESSURES | | | HEADLINE PRESSURE ANALYSIS | | | 20-21 Sensitivity | | | MTFP Risk 21-22 | | |
|------------------------------------|------------------------|---|--|---|---|---|---|--|---------------------------|-------------------------|-----------------|---------------------|-------|
| | | Service Pressures not related to Covid-19 (£,000) | Expenditure directly attributable to Covid- 19 (£,000) | Shortfall /Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors | Worst | Medium | Best | Pressure | Risk |
| Adult Services | | | | | Core assumptions on how the value been calculated | State value range / monthly, weekly, daily impact if applicable | | Sensitivity: Worst £'000 | Sensitivity: Medium £'000 | Sensitivity: Best £'000 | £'000 | High / Medium / Low | Notes |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Total Adult Services | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |

| Children Services | Service Pressures not related to Covid-19 (£,000) | Expenditure directly attributable to Covid- 19 (£,000) | Shortfall /Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors | Sensitivity: Worst | Sensitivity: Medium | Sensitivity: Best | £'000 | High / Medium / Low | Notes |
|--|---|--|---|---|---|---|--|--------------------|---------------------|-------------------|-------|---------------------|---|
| | | | | | | | | £'000 | £'000 | £'000 | | | |
| Placement costs for LAC and non LAC population | 1,100 | 0 | 0 | 0 | 2019/20 M2 forecast | | | 0 | 0 | 1,100 | 0 | High | Dependant on how the LAC and non LAC population changes and any intervention action that can be taken such as MyST |
| Legal costs | 238 | 0 | 0 | 0 | 2019/20 M2 forecast | | | 0 | 0 | 238 | 0 | High | |
| Agency staffing | 237 | 0 | 0 | 0 | 2019/20 M2 forecast | 237 | | 237 | 0 | 0 | 0 | High | Dependant on workforce planning and how quickly the service can pull away from reliance on agency staffing and move into a permanent Authority employed staffing structure that is stable |
| Total Children's Services | 1,575 | 0 | 0 | 0 | | | | 237 | 0 | 1,338 | 0 | | |

| Community Care | Service Pressures not related to Covid-19 (£,000) | Expenditure directly attributable to Covid- 19 (£,000) | Shortfall /Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors | Sensitivity: Worst | Sensitivity: Medium | Sensitivity: Best | £'000 | High / Medium / Low | Notes |
|--------------------------------|---|--|---|---|--|---|--|--------------------|---------------------|-------------------|-------|---------------------|---|
| | | | | | | | | £'000 | £'000 | £'000 | | | |
| Loss of non residential income | 0 | 0 | 273 | 0 | Drop in income for period 1 and period 2 4 weekly invoicing runs | | | 273 | 0 | 0 | 0 | High | The impact on the bottom line will depend on if Welsh Government reimburse the Authority for this lost income |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Total Community Care | 0 | 0 | 273 | 0 | | | | 273 | 0 | 0 | 0 | | |

| Commissioning | Service Pressures not related to Covid-19 (£,000) | Expenditure directly attributable to Covid-19 (£,000) | Shortfall/Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors | Sensitivity: Worst £'000 | Sensitivity: Medium £'000 | Sensitivity: Best £'000 | £'000 | High / Medium / Low | Notes |
|--|---|---|--|---|---|---|--|--------------------------|---------------------------|-------------------------|----------|---------------------|--|
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Total Commissioning | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Partnerships | Service Pressures not related to Covid-19 (£,000) | Expenditure directly attributable to Covid-19 (£,000) | Shortfall/Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors | Sensitivity: Worst £'000 | Sensitivity: Medium £'000 | Sensitivity: Best £'000 | £'000 | High / Medium / Low | Notes |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Total Partnerships | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Public Protection | Service Pressures not related to Covid-19 (£,000) | Expenditure directly attributable to Covid-19 (£,000) | Shortfall/Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors | Sensitivity: Worst £'000 | Sensitivity: Medium £'000 | Sensitivity: Best £'000 | £'000 | High / Medium / Low | Notes |
| Lost income for Registrars mainly due to cancelled/reduced weddings and ceremonies | 0 | 0 | 200 | 0 | Based on 3 months lost income since lockdown on 20th March to 20th June | | | 200 | 0 | 0 | 0 | High | Dependant on 1) if Welsh Government reimburse the Authority for this lost income, 2) how quickly lockdown measures are eased on weddings and ceremonies, 3) when lockdown measures are eased how quickly bookings will recommence, 4) capacity to accommodate bookings and 5) if we get a resurgence of the COVID 19 |
| Lost income in Licensing | 0 | 0 | 12 | 0 | Based on first quarter | | | 0 | 0 | 12 | 0 | Low | From street trading and entertainment but with lockdown easing this may only be short term |
| Lost income in Environmental Services | 0 | 0 | 12 | 0 | | | | 0 | 0 | 12 | 0 | Low | Minimal loss from food safety and water sampling assume pick up once lockdown eases and being offset by savings on expenditure in not undertaking the work |
| Total Public Protection | 0 | 0 | 224 | 0 | | | | 200 | 0 | 24 | 0 | | |
| Resources & Performance | Service Pressures not related to Covid-19 (£,000) | Expenditure directly attributable to Covid-19 (£,000) | Shortfall/Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors | Sensitivity: Worst £'000 | Sensitivity: Medium £'000 | Sensitivity: Best £'000 | £'000 | High / Medium / Low | Notes |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Pressure Here | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Total Resources & Performance | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Total Social Care, Health & Safeguarding | 1,575 | 0 | 497 | 0 | | | | 710 | 0 | 1,362 | 0 | | |

*Core assumptions examples (time period ,number ,budget ,frequency, etc)

~Variable factors in Core assumptions (time period - sensitivity, numbers, policy, frequency, etc)

| ENTERPRISE | Non Covid-19 Pressures | COVID- 19 Specific PRESSURES | | | |
|------------------------------|---|--|---|---|-------|
| DIVISION | Service Pressures not related to Covid-19 (£,000) | Expenditure directly attributable to Covid- 19 (£,000) | Shortfall /Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery (£,000) | Total |
| Business Growth & Enterprise | 0 | 0 | 62 | 0 | 62 |
| Operations | 1,106 | 717 | 1,141 | 206 | 3,170 |
| Planning & Housing | 250 | 0 | 1,090 | 23 | 1,363 |
| MonLife | 0 | 0 | 2,226 | 0 | 2,226 |
| | 1,356 | 717 | 4,519 | 229 | 6,821 |

| ENTERPRISE | Non Covid-19 Pressures | COVID- 19 Specific PRESSURES | | | HEADLINE PRESSURE ANALYSIS | | |
|--|---|--|---|---|---|---|---|
| Division / Description of Pressure | Service Pressures not related to Covid-19 (£,000) | Expenditure directly attributable to Covid- 19 (£,000) | Shortfall /Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery (£,000) | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors |
| | | | | | Core assumptions on how the value been calculated | State value range / monthly, weekly, daily impact if applicable | |
| Business Growth & Enterprise | | | | | | | |
| Borough Theatre - Loss of income. | 0 | 0 | 62 | 0 | Theatre will remain shut until January 1st. | Best Case - Already Assumed. Worst Case - Theatre will remain closed until April 1st (£0k) - Reduction in spend matches income | There should be no recurring pressure into 21-22 as we assume normal operation from April 1st. Only Risk is that social distancing guidelines impact on capacity beyond 1st April - this will effect income. |
| Total Business Growth & Enterprise | 0 | 0 | 62 | 0 | | | |
| Operations | | | | | | | |
| Schools Catering - Loss of income | 0 | 0 | 409 | 0 | Very low income Apr-July. Assume 40% meal uptake from Sept-March. | Worst Case - Meals at 30% for Sept-March (+£39k). Best Case - Meals at 60% Sept-March (-£78k) | Risks - We do not know what impact the restricted return of pupils to schools will have on meal numbers in September - We are assuming that by April 2021 service will return to normal but there is a risk that income levels could be hit in 21-22. |
| Building Cleaning - Increase in Staff Costs and loss of external income. | 0 | 124 | 30 | 0 | We have assumed a 25% loss of external income as buildings have been closed Apr-Jun. We are assuming that increased cleaning requirements will increase our total staff costs by a third. | We think income figure is an accurate estimate and will not alter. Staff Costs Worst Case - Already in assumption. Best Case - Staff Costs will only increase by 15% (-£129k) | Increased hours could follow into 21-22 depending on cleaning guidelines etc.. |

| 20-21 Sensitivity | | | MTFP Risk 21-22 | | |
|-------------------|--------|------|-----------------|--------|---|
| Worst | Medium | Best | Pressure | Risk | Notes |
| | | | | | |
| | | | | | |
| | | | | | |
| 0 | 0 | 0 | 0 | Medium | Limited capacity due to distancing guidelines could impact turnover in 21-22. |
| 0 | 0 | 0 | 0 | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 39 | 0 | -78 | 0 | Medium | There is a possibility that restricted numbers in schools carry forward in to 21-22 so income could be hit. |
| | | | | | |
| 0 | 0 | -129 | 0 | Medium | If extra cleaning is still required in 21-22 then staff costs will exceed budget. |

| | | | | | | | | | | | | | | | | |
|---|-----|-----|---|-----|--|--|---|--|--|--|-----|--------|---|--------|---|---|
| PTU - Staffing Pressure | 260 | 177 | 0 | 0 | Increase in staff costs once schools reopen in September. Additional drivers could be needed if additional pick up/drops off are needed due to social distancing. | Worst Case assumed. However once schools go back in September costs could increase significantly if social distancing requirements are still in place. We can currently transport 1360 pupils but if social distancing measures are still in place this drops to 157 pupils. | Risks - We do not know how schools will look in September and what transport will be required. If social distancing requirements are still in place costs could increase significantly. | | | | 260 | High | Staff pressure of 200k carried forward from 19-21 plus 60k additional saving that will not be made. | | | |
| PTU - Loss of Private Hire Income due to Covid | | | | 287 | We have assumed no private hire will be received this financial year due to transport/drivers needed to meet social distancing requirements once schools go back. Loss of income from external school contracts & internal schools for swim trips, school trips etc. | Worst Case assumed, we don't think this will change. | Social distancing guidelines mean that private hire is affected going into 21-22. | | | | 0 | High | If social distancing requirements are still in place in 21/22 then private hire income will be impacted. | | | |
| PTU - Decrease in Concessionary Fare Income due to Covid. | | | | 18 | Little or no income from concessionary fares due to decrease in passenger numbers. | Worst case assumed. | Risks - If social distancing requirements are still in place passenger numbers will drop. | | | | | Medium | If social distancing requirements are still in place in 21/22 passenger numbers will drop | | | |
| PTU - Fixed Vehicle Costs | 97 | 0 | 0 | 0 | Historic maintenance overspend. | Worst Case assumed. | | | | | 97 | High | Recurring pressure that will impact 21-22. | | | |
| PTU - New Software Package | 50 | 0 | 0 | 0 | | | | | | | 0 | Low | One off purchase cost. Annual support costs will be funded from existing budget. | | | |
| PTU - Vehicle Purchase | 31 | 0 | 0 | 0 | | | | | | | 62 | High | Borrowing costs for three new vehicles estimated at 62k per year. Half year costs included for this financial year. | | | |
| Waste - Increased Staff Costs due to Covid social distancing requirements. | | | | 210 | Additional Staff required until September when service will return to normal. | Best Case - already assumed. Medium Case - Staff reqd until December (+£105k), Worst Case - Staff reqd until April (+£210k) | The accumulation of unused leave will create a pressure going forward - we will need to pull in agency to cover additional leave days taken. | | | | 210 | 105 | 0 | 0 | Low | We are hopeful that service will return to normal by April 2021 and extra staff cover will not be needed. |
| Waste - Increased vehicle Hire & Running Costs due to Covid social distancing requirements. | | | | 206 | 206 | Additional vehicles required until September when service will return to normal. | Best Case - already assumed. Medium Case - Vehicles reqd until December (+£103k), Worst Case - Vehicles reqd until April (+£206k) | | | | 206 | 103 | 0 | 0 | Low | We are hopeful that service will return to normal by April 2021 and extra staff cover will not be needed. |
| Waste - additional recycling Costs | | | | 432 | 0 | The recycling market was in decline entering 20/21 and has continued to fall. Reduced recycling rebates plus increased tonnage of material collected at kerbside equals increased treatment costs. Additional bags, boxes etc for increased collections at kerbside. | We think this is an accurate projection and will not change. | | | | 0 | 0 | 0 | 432 | High | Recurrent budget pressure in waste - previous overspends have been masked by grant/capital funding. If these funding streams stop then a potential pressure in 21-22. |
| Waste - External Trade Income | | | | 178 | | Assume 20% drop off in income. | Best Case already assumed (£0k), Worst Case - 37% drop off in income (+£150k) | | | | 150 | 0 | 0 | Medium | Economic downturn could impact trade income into 21-22. | |

| RESOURCES | COVID-19 Specific PRESSURES | | | | Total |
|---|-----------------------------|---|---|---|-------|
| | Non Covid-19 Pressures | Expenditure directly attributable to Covid-19 (£,000) | Shortfall /Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery (£,000) | |
| Commercial, Corporate & landlord Services | 245 | 0 | 325 | 0 | 570 |
| Finance | 0 | 307 | 60 | 0 | 367 |
| Future Monmouthshire | 114 | 0 | 0 | 0 | 114 |
| Information Communication Technology | 0 | 0 | 0 | 0 | 0 |
| People | 0 | 0 | 38 | 0 | 38 |
| | 359 | 307 | 423 | 0 | 1,089 |

| RESOURCES | Non Covid-19 Pressures | COVID-19 Specific PRESSURES | | | | HEADLINE PRESSURE ANALYSIS | | |
|--|------------------------|---|---|---|--|--|---|--|
| | | Service Pressures not related to Covid-19 (£,000) | Expenditure directly attributable to Covid-19 (£,000) | Shortfall /Loss of Income due to Covid-19 (£,000) | Costs incurred due to changes in service delivery (£,000) | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors |
| | | | | | | Core assumptions on how the value been calculated. | State value range / monthly, weekly, daily impact if applicable | |
| Commercial, Corporate & landlord Services | | | | | | | | |
| Estates - Income Pressure | 245 | 0 | 0 | 0 | Income not reaching budgeted levels due to 3 issues 1) vacant space in Magor means rental income is down £79k 2) the budget assumed £100k income from the creation of a development company, this has not happened yet. 3) service charge income is below budget £65k. | Assumes no change for rest of year. Worst Case - Already Assumed - development company income will not be achieved this year. Best Case - Magor vacant space is filled assume 50% of rental achieved (-£34.5k). Assume service charge agreement is reached to 50% of budget (-£32.5k). | High risk that development company will not be set up so £100k recurring pressure. If Magor remains vacant then pressure on rental and service charge targets will remain into 21-22. | |
| Investment Income Pressure | 0 | 0 | 200 | 0 | Budget saving built into 20-21 MTFP to reflect additional properties. Assume no purchases in 20-21 due to impact of Covid on economy. | Worst Case - Already assumed (£0). Best Case - Investment property is purchased and savings generated from September (-£100k) | Impact of Covid on available properties/tenants going forward - High risk that this income will not be achieved in 21-22. | |
| MCC Markets - Income Loss | | | 125 | | No income for Apr-Jun. Assume opening from July onward at 50% rental activity. | Worst Case - Remaining Rental to be 35% (+£27k). Best Case Remaining Rental to hit 65% (-£25k) | Second wave will re-close Markets. | |
| Total Commercial, Corporate & landlord Services | 245 | 0 | 325 | 0 | | | | |
| Finance | | | | | | | | |
| Benefits - B&B HB claims increasing due to Covid, not all can be claimed against Housing benefit subsidy so pressure on budget. | 0 | 307 | 0 | 0 | Forecast assumes the upward trend to continue until December. | Best Case - Already Assumed (£0k). Worst Case - Cases won't return to normal levels until April (+£88k) | Requirement continues on beyond this financial year. | |
| Council Tax & NNDR - Shortfall in Summons income due to courts being closed and decision to halt recovery of Unpaid Council Tax & Business Rates | | 0 | 60 | 0 | Assumed cases back to court from September. | Best Case - Already assumed (£0k) Worst Case - Courts not open until April (+£60k) | | |
| Total Finance | 0 | 307 | 60 | 0 | | | | |
| Future Monmouthshire | | | | | | | | |
| Future Monmouthshire - Unachievable 20-21 Savings relating to Authority Wide Agency (£80k) and Fuel reductions (£34k). | 114 | 0 | 0 | 0 | Possible risk that amount will not be achieved but we are looking to capture savings when they are identified in services and to passport budget saving across. | Worst Case - Already Assumed. Best Case - Agency & Fuel costs will be captured within services (-£114k) | Agency saving will not be found so is a recurring pressure. Fuel saving is a possibility as home working and online meetings have increased reducing the need to travel. | |
| Total Future Monmouthshire | 114 | 0 | 0 | 0 | | | | |
| People | | | | | | | | |
| Corporate Training - Reduced income | 0 | 0 | 38 | 0 | Income reduced as not able to provide courses for 1st quarter of the year | Best Case - Already Assumed. Medium Case - Courses not allowed to run until October (+£27k). Worst Case - Courses not allowed to run until January (+£54k) | Social distancing requirements could impact on class sizes affecting turnover. | |
| Total People | 0 | 0 | 38 | 0 | | | | |
| TOTAL RESOURCES | 359 | 307 | 423 | 0 | | | | |

| 20-21 Sensitivity | | |
|-------------------|--------|------|
| Worst | Medium | Best |
| | | |
| | | |
| | | |
| | | |
| 0 | 0 | -67 |
| | | |
| 0 | | -100 |
| | | |
| 27 | 0 | -25 |
| 27 | 0 | -192 |
| | | |
| | | |
| 88 | | |
| | | |
| 60 | | |
| 148 | 0 | 0 |
| | | |
| | | |
| 0 | 0 | -114 |
| 0 | 0 | -114 |
| | | |
| | | |
| 54 | 27 | |
| 54 | 27 | 0 |
| | | |
| 229 | 27 | -306 |

| MTFP Risk 21-22 | | |
|-----------------|--------|--|
| Pressure | Risk | Notes |
| | | |
| | | |
| | | |
| 245 | High | High Risk that Magor will remain vacant due to impact of Covid on market. No sign that development company will be set up. |
| 200 | High | We are not sure of what impact Covid will have on available properties/tenants so this income target might not be achieved in 21-22. Once refurbishment of Market Hall is complete we should see an increase back to normal levels. There is a risk that a second Covid Wave could impact towns/buildings. |
| 0 | Medium | |
| 445 | | |
| | | |
| | | |
| 0 | Medium | Requirement to house all homeless means that this could continue into 21-22. |
| 0 | Medium | Possibility that economic hardship caused to households will cause an increase in unpaid council tax etc... |
| 0 | | |
| | | |
| | | |
| 80 | Medium | Possibility that fuel saving could materialise. High risk that agency saving will not be captured so this could be a pressure in 21-22. |
| 80 | | |
| | | |
| | | |
| | Medium | Social distancing guidelines could impact of class sizes going into 21-22 which will impact turnover. |
| | | |
| 525 | | |

*Core assumptions examples (time period ,number ,budget ,frequency, etc)
~Variable factors in Core assumptions (time period - sensitivity, numbers, policy, frequency, etc)